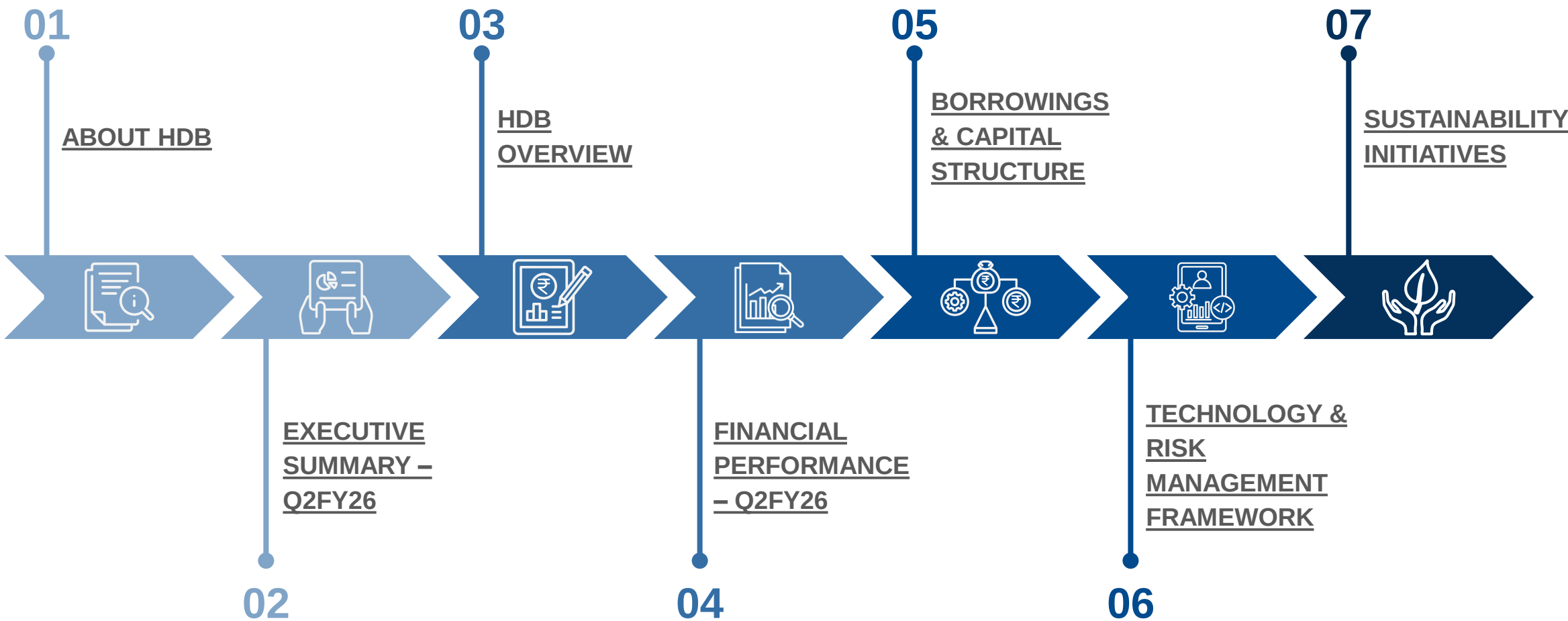


Q2 FY26 Earnings Presentation

October 15, 2025

Presentation Path



Section 1

About HDB

- 1 HDB – Snapshot
- 2 The Essence of HDB – Our Vision, Mission and Values
- 3 Our Journey

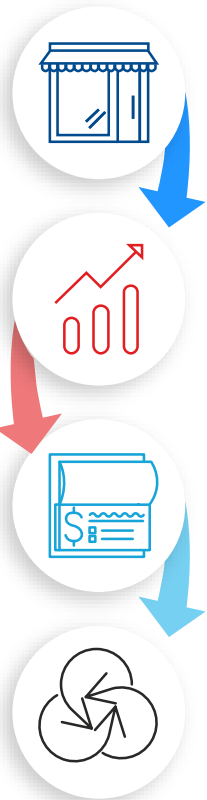
HDB – Snapshot

- We are a **subsidiary of HDFC Bank**, which is the largest private sector bank in India
- HDBFS is licensed by RBI as a Non-Banking Finance Company (“NBFC”)
- Classified as an ‘**Upper Layer**’ NBFC
- Strong and reliable financial institution which is **independently funded** - its long-term debt & bank facilities rated CARE AAA & CRISIL AAA, and short-term debt & commercial papers rated A1+
- Network of **1,749 branches** spread across **1,157 cities and towns**
- Long operating track record and understanding of customer behaviour leveraged to focus on lending to underbanked and underserved customers
- 3 key business lines:
 - **Enterprise Lending** (small and medium businesses lending)
 - **Asset Finance** (Commercial Vehicles / Construction Equipment/ Tractor financing)
 - **Consumer Finance** (Auto, Two-wheeler and short tenor consumption loans)
- **Granular and well seasoned loan book**
 - Top 20 largest borrowers contribute ~0.32% of loans
 - Loan book seasoned across asset and macro economic cycles
- **Conservative liability franchise built on a prudent ALM framework**



We serve ‘Aspirational India’

The Essence of HDB ... What we stand for



Best in class Governance practices embedded over the years through a pedigreed parentage

Focused on prudent, purposeful, resilient growth which is rooted in values

Our Foundational Pillars – People | Processes | Products | Partnerships

At the heart of everything we do

Customers

Stakeholders

Employees

The Essence of HDB ... Our Vision and Mission



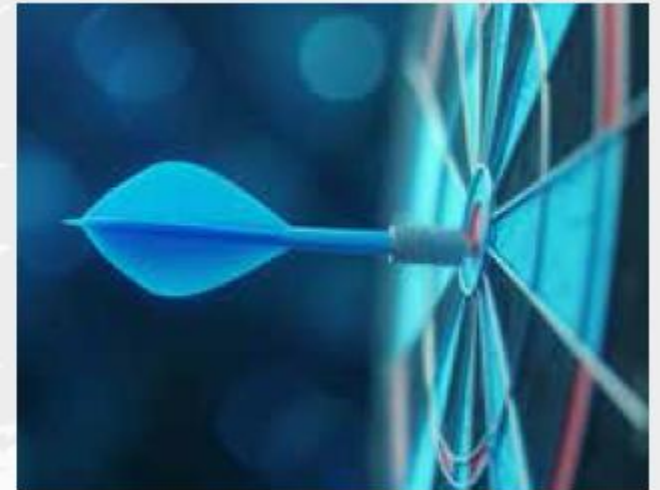
Vision

To be India's most admired NBFC through great execution, driving simplicity and developing humility



Mission

To deliver innovative products and services to cater to the growing needs of an aspirational India, serving both individual and business clients



The Essence of HDB ... Our Values

Integrity

We ensure that the highest standard of professional conduct is embedded in every corner of the organisation. It defines how we go about our business and treat our people, customers and stakeholders.

- We are transparent and ethical in the way we conduct ourselves
- We are honest and fair and base our conclusions on facts
- We have a strong moral code and take responsibility of our actions

Collaboration

We believe that success is achieved not by any one individual but by teams that work together.

- We operate in a spirit of collaboration and teamwork
- We support and encourage people to use their expertise and experience to solve everyday challenges
- We embrace a mindset of openness and trust that helps in breaking silos

Agility

We proactively respond to the changing market environment and evolving needs of our customers.

- We strive to deliver the highest sustainable standards through efficient and timely execution
- Our speed of action reflects our readiness to continuously improve and our openness to change and discovery
- We are flexible and constantly look for ways to enhance efficiencies

Respect

As we continue to increase our reach in every corner of the country, we value those who work with us and the contributions that they make to our business.

- We respect our people's individuality and diversity
- We conduct ourselves in a manner that reflects the spirit of inclusion and humility
- We treat all our customers, employees and stakeholders with respect and empathy

Excellence

In our journey of becoming India's most admired NBFC, we want to excel and set high standards in every aspect.

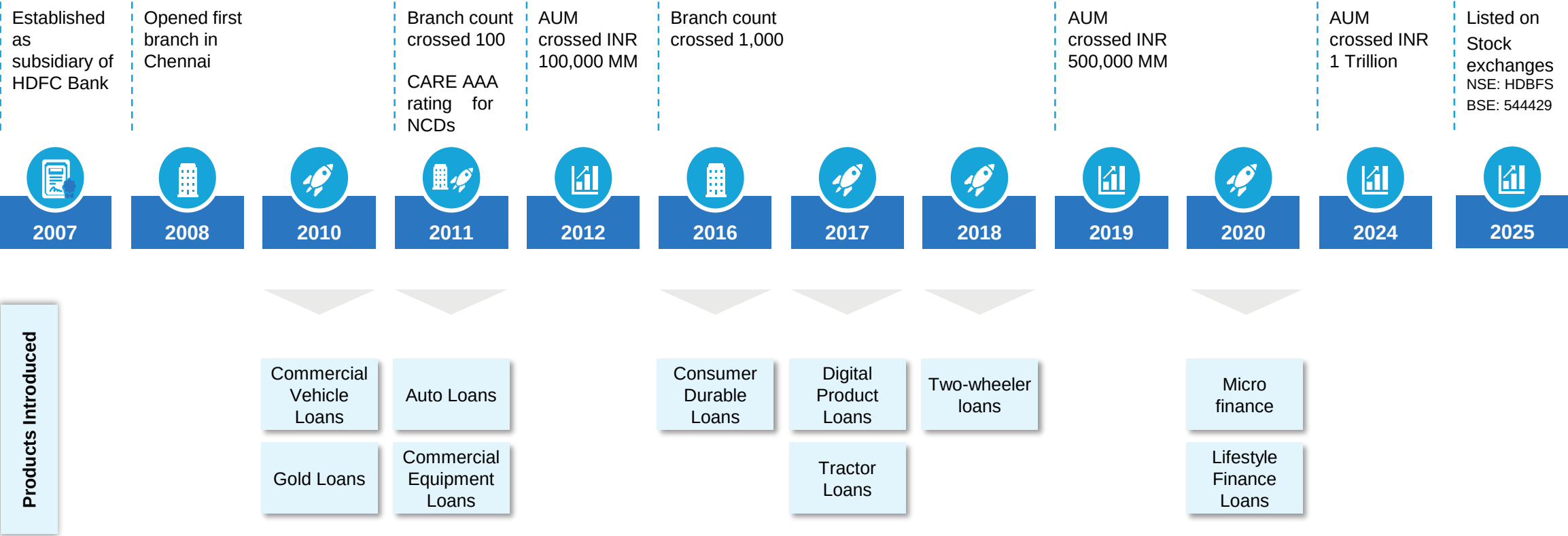
- We aim to execute flawlessly and deliver the highest quality of service and value through simple, relevant solutions
- We challenge ourselves to meet our goals and pursue excellence
- We consistently strive to exceed the expectations of our customers, colleagues and stakeholders

Simplicity

We keep our customers, employees and stakeholders at the heart of everything we do.

- We focus on removing complexities
- We deliver solutions that are simple and relevant
- Our communication, policies and processes are simple to understand and easy to follow

Our Journey



Section 2

Executive Summary Q2FY26

1

Key Parameters

2

Key Highlights – Q2FY26 & H1FY26

Key Parameters – Q2 FY26



Total Gross Loans
₹ 1,11,409 Cr



Q2 PAT
₹ 581 Cr



Return on Assets: 1.9%
Return on Equity : 12.2%



1,749 Branches across
1,157 Cities/ Towns

Net Interest Margin: 7.9%



Gross NPA: 2.81%
Net NPA : 1.27%



Earnings/share : ₹ 7.0
Book Value/share: ₹ 233.1



21.0 MM Customers



Key Highlights – Q2 FY26 & H1FY26 (1/3)

Business metrics

- Customer franchise grew to **21.0** million with an increase of 4.2% during the quarter and 19.6% Y-o-Y
- The total gross loans as on September 30, 2025 stood at **₹1,11,409 crores**, growing 1.9% sequentially and 13.0% Y-o-Y. Secured loans comprised **73%** of the total loan book
- Disbursements for the quarter ended September 30, 2025 was **₹15,599 crores**, up by 2.8% sequentially and down by 0.5% YoY
- Branch count stood at **1,749**, spread across **1,157** cities and towns

P&L Metrics

- Net interest income for the quarter was **₹2,192 crores**, an increase of 4.8% Q-o-Q and 19.6% Y-o-Y; Net interest income for half year ended September 30, 2025 was **₹4,284 crores**, an increase of 19.0% Y-o-Y
- Net Interest Margin for Q2FY26 was at **7.9%** vs 7.7% in Q1FY26 & 7.5% in Q2FY25; Net Interest Margin for H1FY26 was at **7.9%** vs 7.6% in H1FY25
- Cost to Income ratio for our lending business was **40.7%** in Q2FY26 as compared to 42.7% in Q1FY26 & 42.7% in Q2FY25; Cost to Income ratio for our lending business was **41.6%** in H1FY26 as compared to 43.0% in H1FY25

Key Highlights – Q2 FY26 & H1FY26 (2/3)

P&L Metrics (contd...)

- Credit Cost for the quarter was **₹748 crores** as against ₹670 crores for the prior quarter and ₹431 crores for the quarter ended September 30, 2024; Credit Cost for half year ended September 30, 2025 was **₹1,418 crores** as against ₹843 crores for the half year ended September 30, 2024
- Profit after tax for the quarter ended September 30, 2025 was **₹581 crores** as against ₹591 crores for quarter ended September 30, 2024; Profit after tax for the half year ended September 30, 2025 was **₹1,149 crores** as against ₹1,173 crores for half year ended September 30, 2024

Asset Quality

- Gross Stage 3 as at September 30, 2025 was **2.81%** as against 2.56% as at June 30, 2025 and **2.10%** as at September 30, 2024
- Provision Coverage on the Stage 3 book stood at **54.73%**

Key Highlights – Q2 FY26 & H1FY26 (3/3)

Return Metrics

- RoA (annualized) for the quarter ended September 30, 2025 stood at **1.93%**, which includes opening assets of approximately ₹9,000 crore of OFS money as on June 30, 2025. Adjusted for this, the RoA would be **2.02%**
- RoA (annualized) for the H1FY26 stood at **2.1%**
- RoE (annualized) for the quarter ended September 30, 2025 stood at **12.23%**
- Earnings per share for the quarter was **₹7.0** and Book Value per share stood at **₹233.1**

Borrowing Metrics

- Our Borrowing mix remains well-diversified with 40% of our borrowings as on September 30, 2025 coming from bank loans, 37% from NCDs, rest from a mix of other instruments

Capital & Liquidity Metrics

- We remain well capitalized with total CRAR of **21.82%** as at September 30, 2025

Employee Metrics

- Employee Count of **61,332** for the lending business

Section 3

HDB Overview

- 1 HDB – At a Glance
- 2 Key Metrics
- 3 Product Portfolio & Loan Book Mix
- 4 Distribution Network
- 5 Customer Franchise

HDB at a glance



One of the leading, diversified retail-focused NBFCs in India

- ★ Product portfolio serving multiple credit needs of customers across three business verticals: Enterprise Lending, Asset Finance and Consumer Finance



One of India's largest and fastest growing customer franchises

- ★ Primarily catering to underserved and underbanked customers in low to middle income households with minimal or no credit history

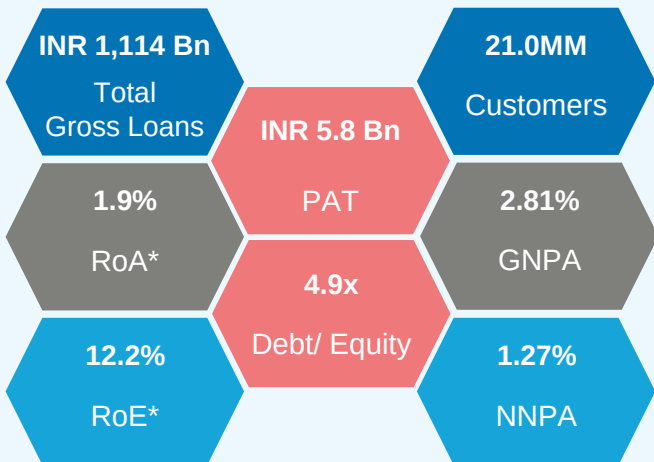


Well seasoned and highly granular loan book

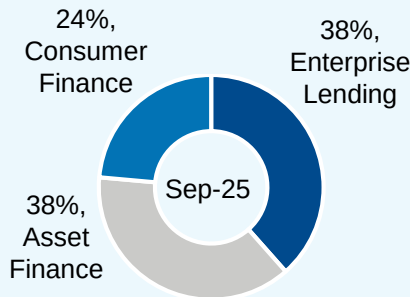
- ★ Diversified across products and geographies resulting in strong & sustainable franchise

Note: Data as on September 30 2025; *Quarterly Annualised

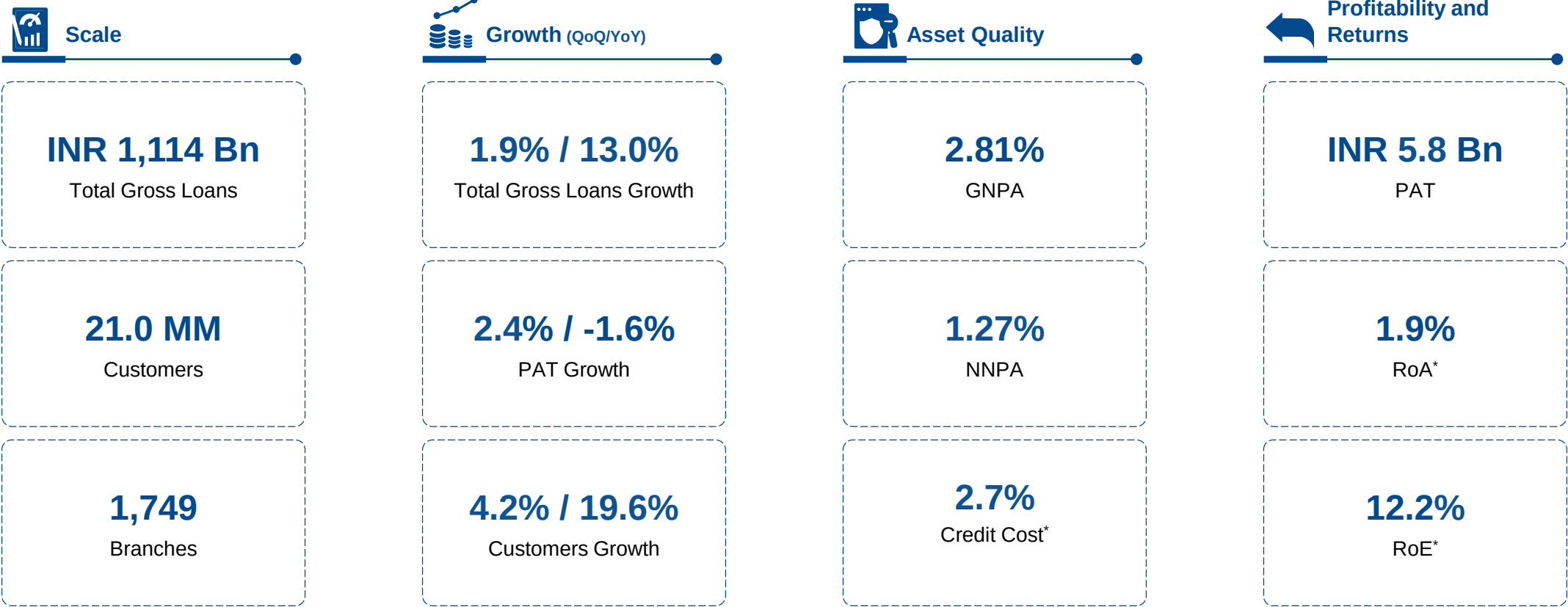
Key Metrics (Q2FY26)



Total Gross Loans Mix

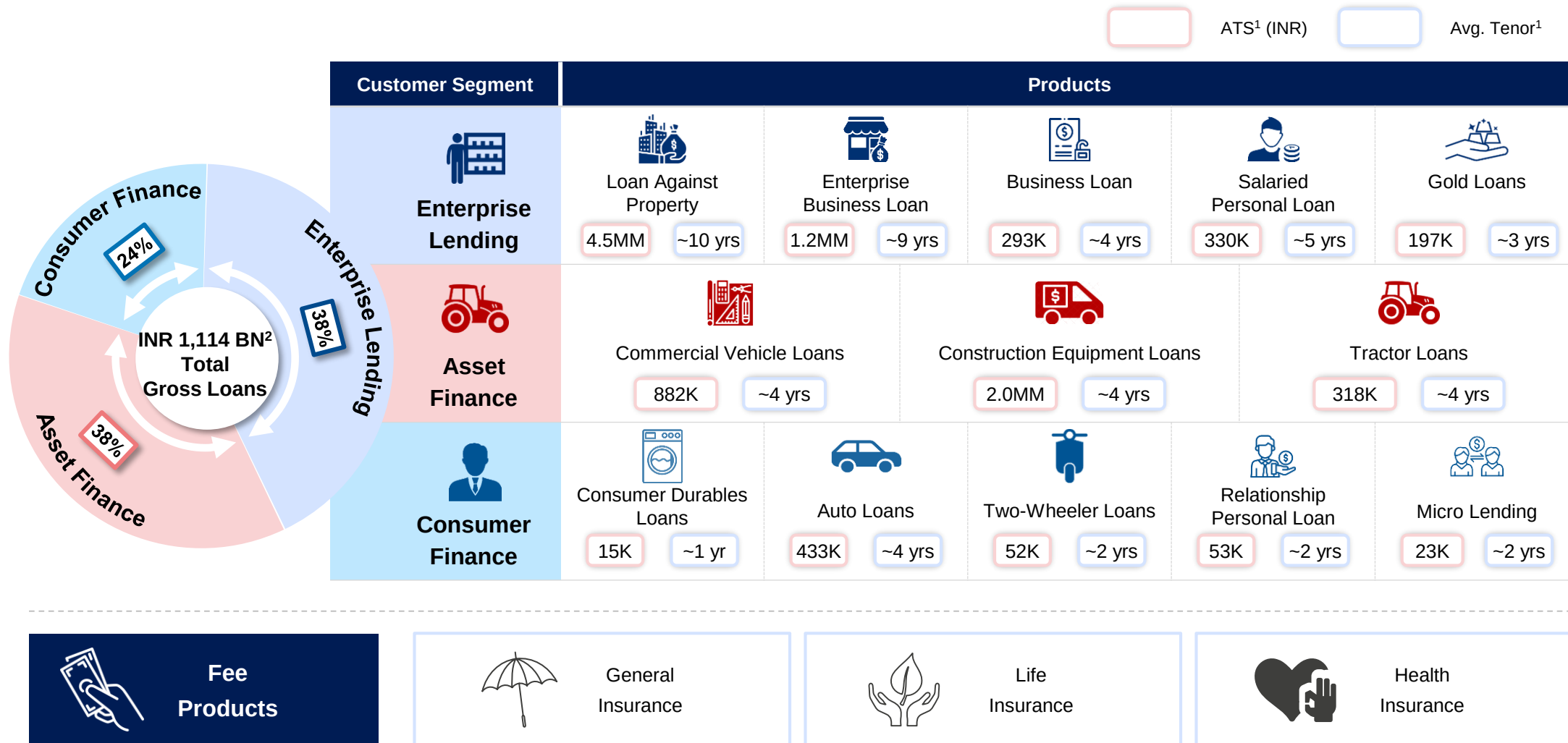


Key Metrics



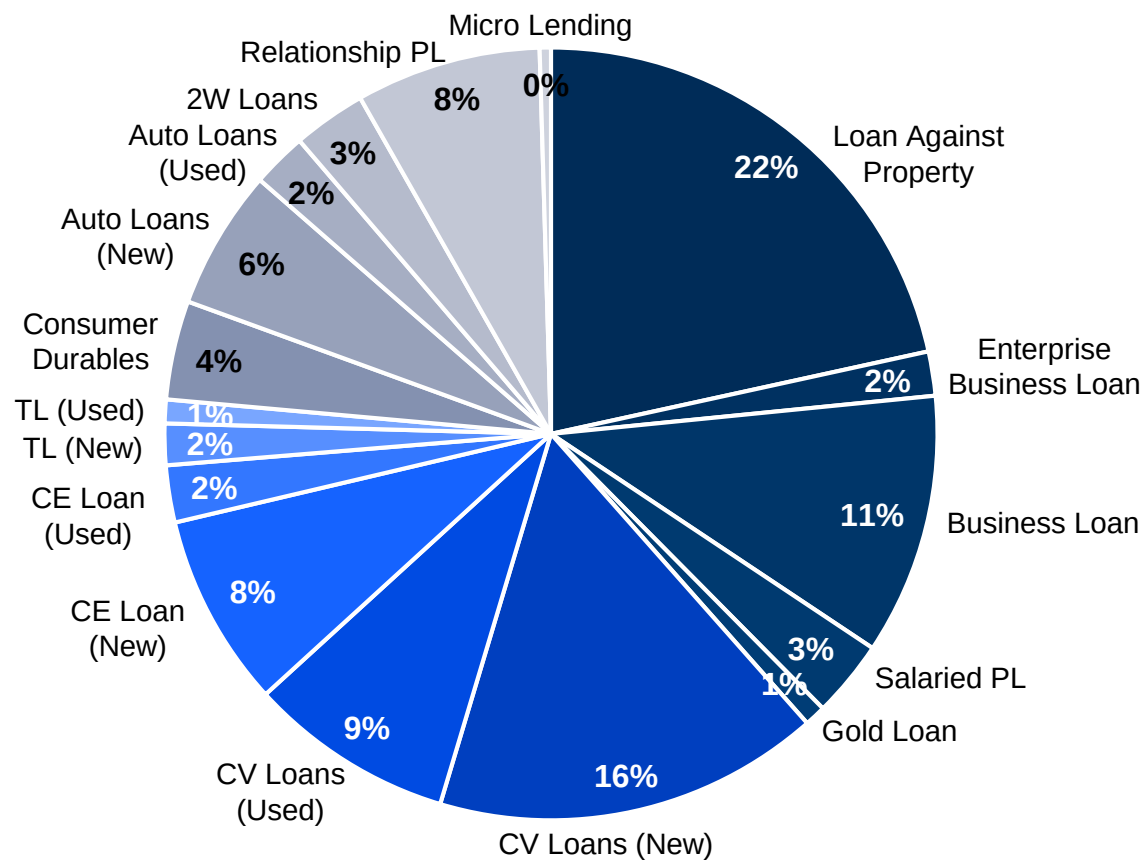
Note: Data as on September 30 2025; *Quarterly Annualised

Product Portfolio

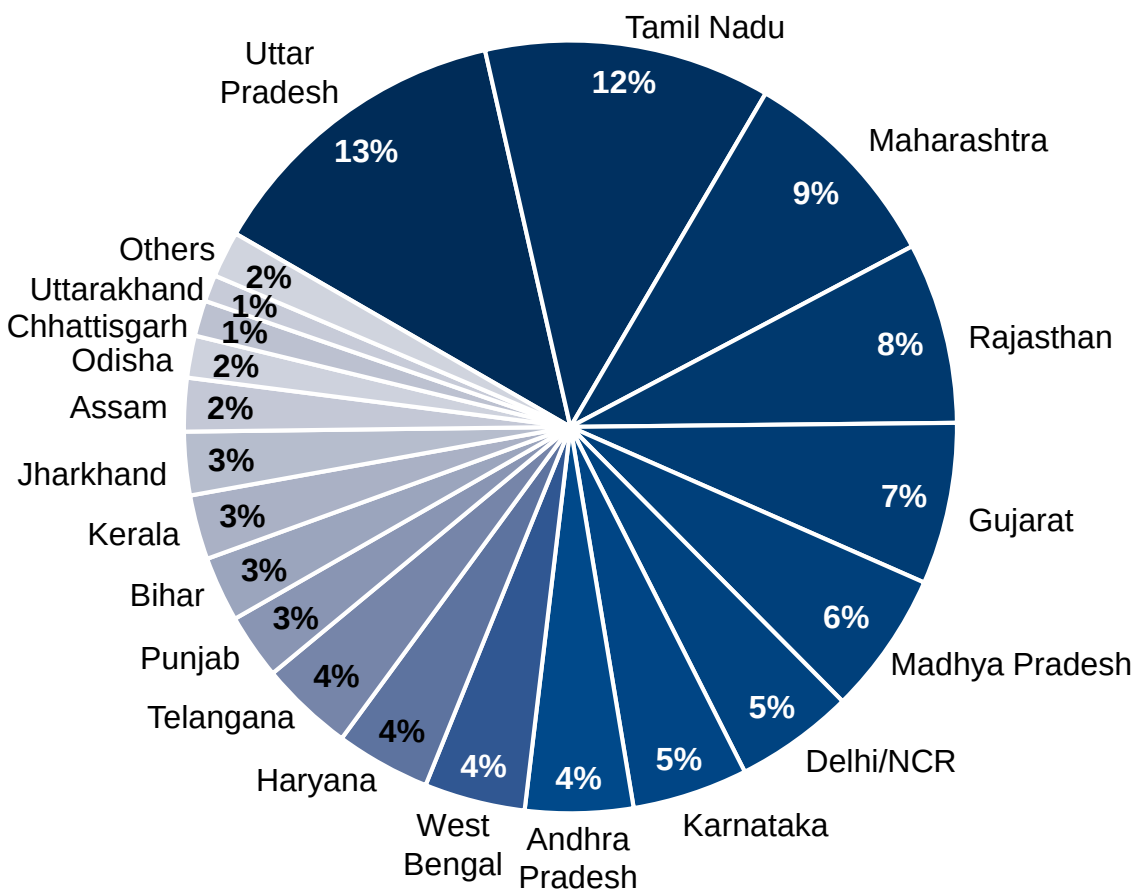


Loan Book Mix

Product Mix

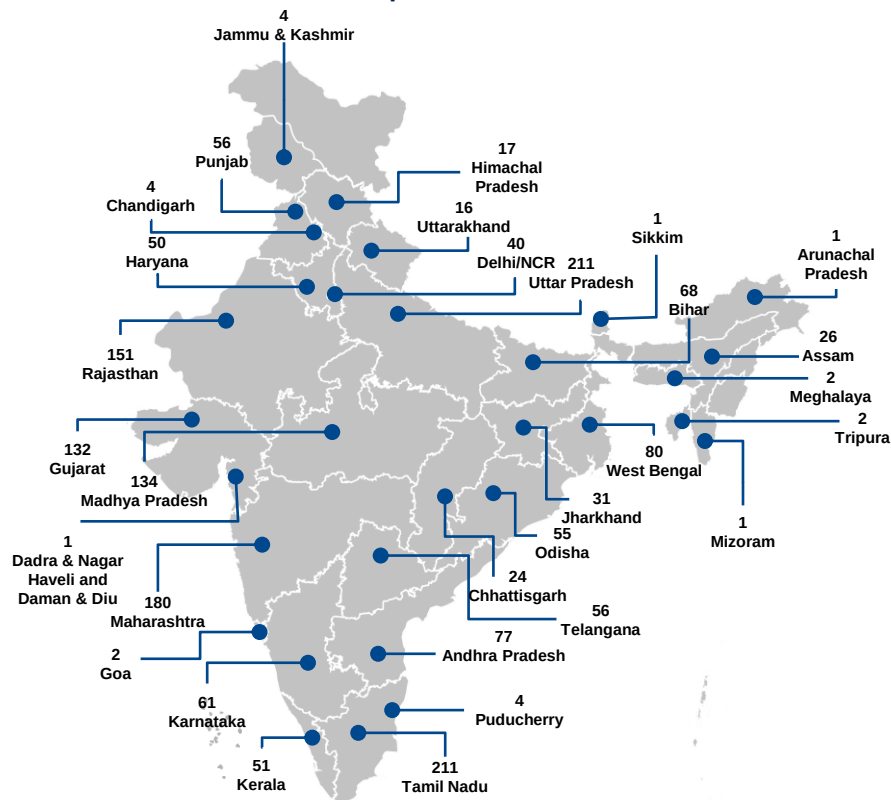


Geographic Mix

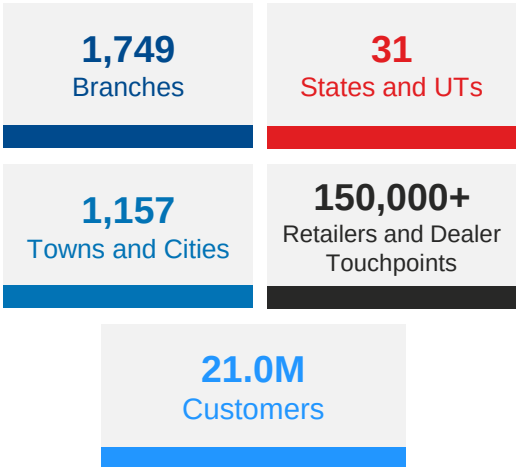


Omni-Channel Distribution with Pan-India Branch Network

Pan India Presence With Focus on Expansion in Tier-2+ Markets⁽¹⁾

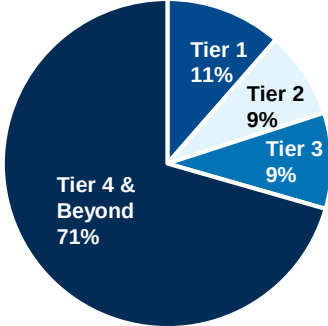


Wide Distribution Presence⁽¹⁾

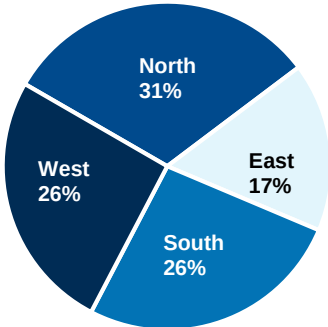


- ✓ 80%+ of Our Branches are Outside 20 Largest Cities in India
- ✓ 71% Branches Located in Tier 4+ towns

Strong Presence Beyond Metro Markets⁽¹⁾



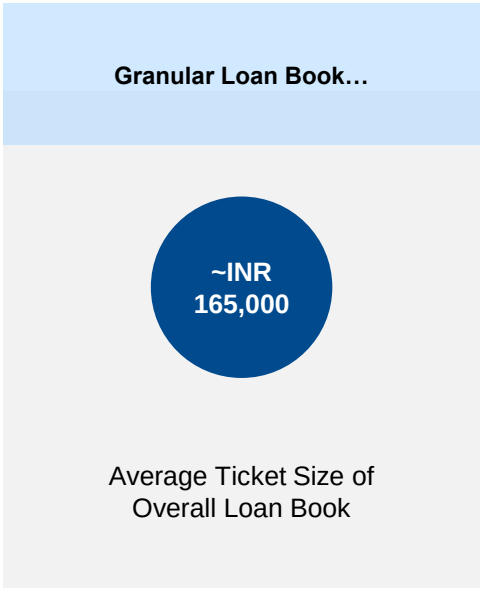
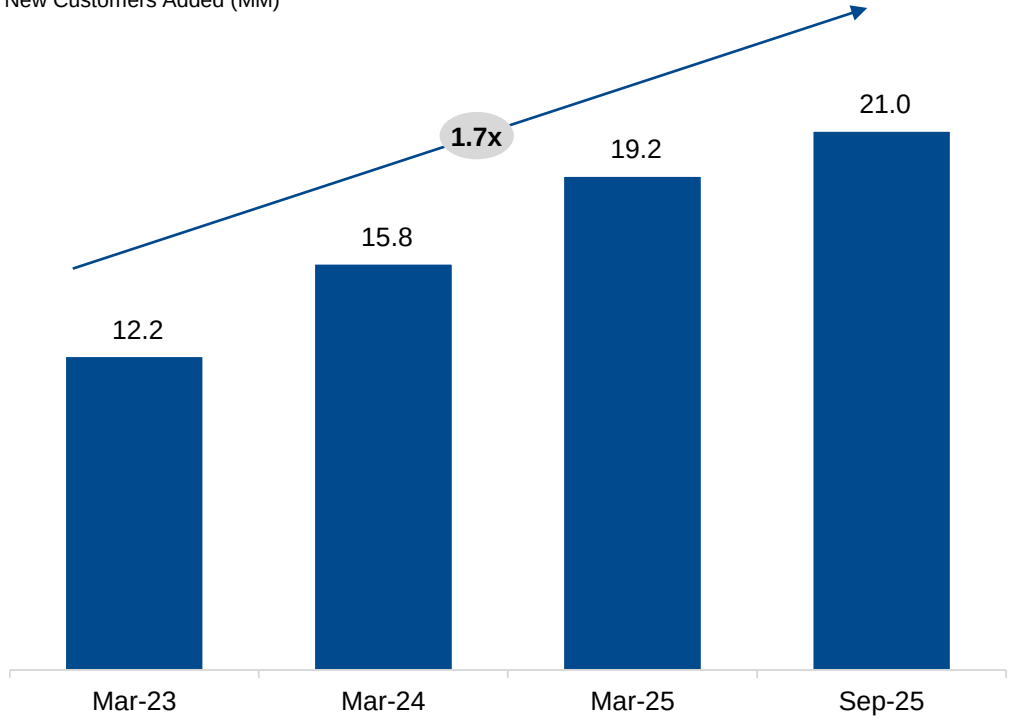
Balanced Presence Across Geographies⁽¹⁾



Customer Franchise

Customer Franchise Growth

New Customers Added (MM)



Section 4

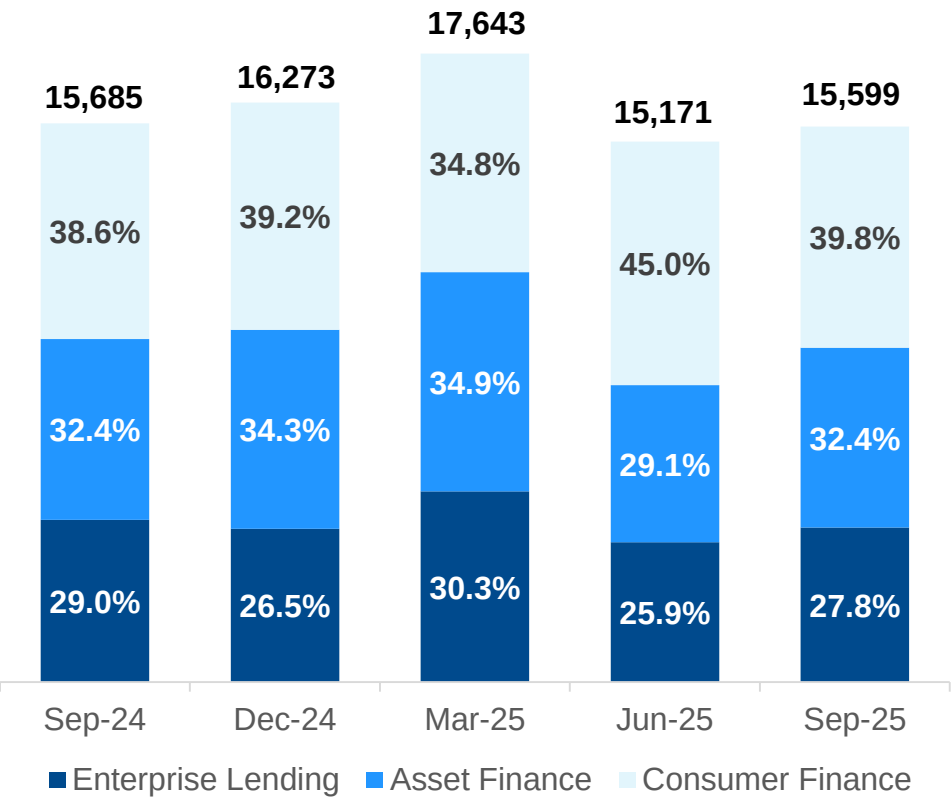
Financial Performance Q2FY26

- 1 Disbursement & Total Gross Loans Mix
- 2 P&L and Balance Sheet
- 3 Return Metrics
- 4 Asset Quality
- 5 Performance through the years

Disbursement and Total Gross Loans Mix

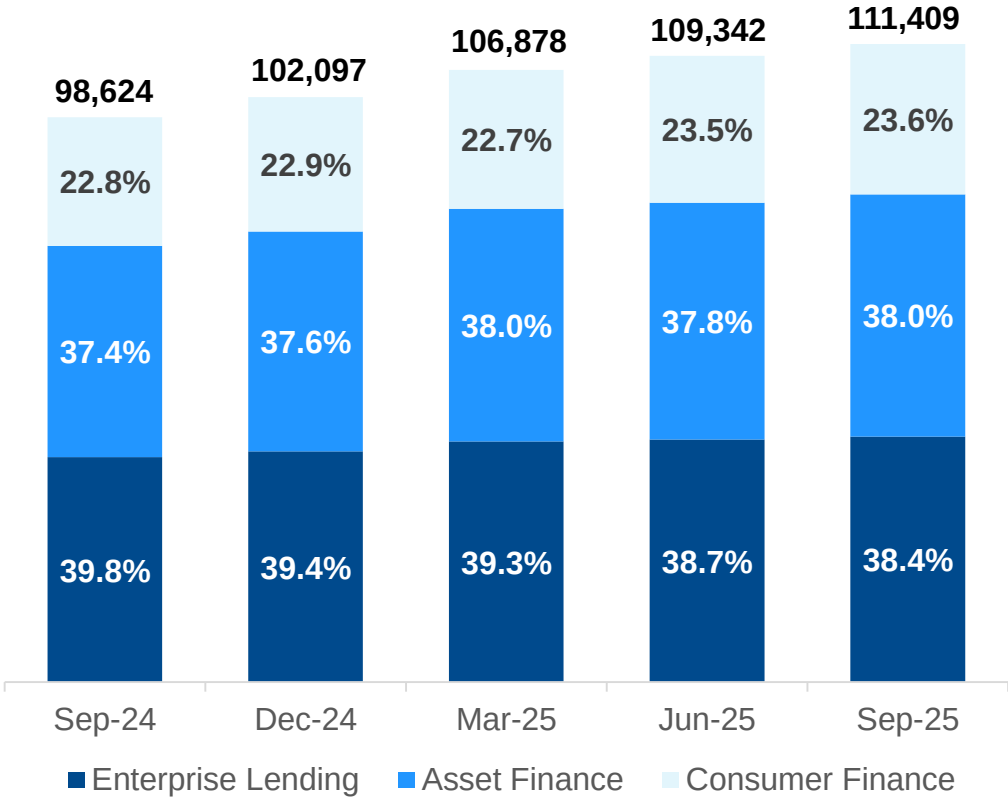
Disbursements

INR Crores



Total Gross Loans

INR Crores



Profit & Loss Statement

INR Crores

Particulars	Q2FY25	Q1FY26	Q2FY26	QoQ	YoY		H1FY25	H1FY26	YoY
Total Gross Loans	98,264	1,09,342	1,11,409	1.9%	13.0%		98,264	1,11,409	13.0%
Interest income	3,431	3,832	3,887	1.4%	13.3%		6,696	7,718	15.3%
Finance cost	1,598	1,740	1,694	-2.6%	6.0%		3,095	3,434	10.9%
Net Interest Income	1,833	2,092	2,192	4.8%	19.6%		3,601	4,284	19.0%
Non Interest Income	281	330	339	2.6%	20.6%		587	669	13.9%
Net Income	2,113	2,422	2,531	4.5%	19.8%		4,188	4,953	18.3%
Employee cost	618	685	679	-0.8%	10.0%		1,240	1,364	10.0%
Other Operating Expenses	286	349	350	0.4%	22.6%		559	699	25.0%
Total expenses	903	1,033	1,029	-0.4%	13.9%		1,799	2,063	14.7%
Pre-Provisioning Operating Profit	1,210	1,388	1,502	8.2%	24.1%		2,389	2,890	21.0%
Credit Cost	431	670	748	11.7%	73.6%		843	1,418	68.1%
Profit Before Tax – Lending	779	719	753	4.8%	-3.3%		1,545	1,472	-4.7%
BPO Income (Net)	20	14	29	107.8%	43.4%		38	43	13.4%
Tax Expense	208	165	201	21.8%	-3.5%		410	366	-10.9%
Profit After Tax	591	568	581	2.4%	-1.6%		1,173	1,149	-2.0%

Balance Sheet

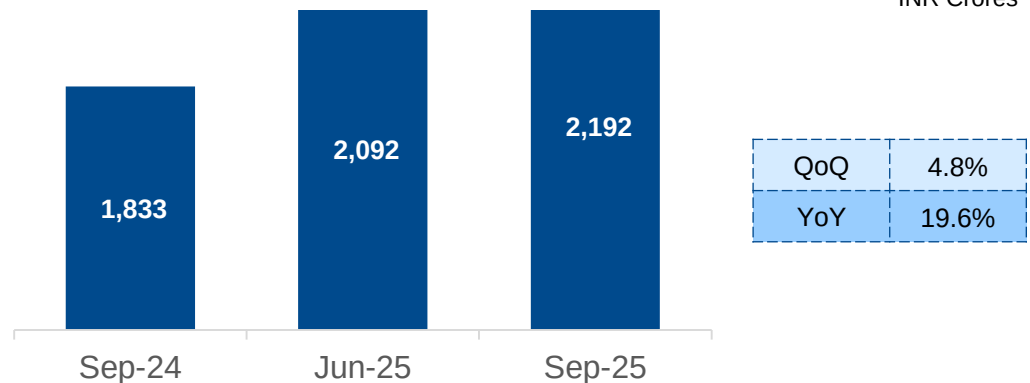
INR Crores

Particulars	March'25	September'25
Cash and cash equivalents	950	1,138
Bank balances other than above	34	207
Derivative financial instruments	108	477
Trade receivables	225	252
Loans (Net)	1,03,343	1,07,759
Investments	2,060	3,076
Other financial assets	48	47
Deferred tax assets (Net)	883	930
Other Non-financial Assets	1,012	888
Total Assets	1,08,663	1,14,774
Equity	15,820	19,338
Borrowings	87,398	90,541
Other Financial Liabilities	3,944	3,618
Trade Payables	453	220
Non-Financial Liabilities	1,047	1,043
Derivative Financial Instruments	2	14
Total Equity and Liabilities	1,08,663	1,14,774

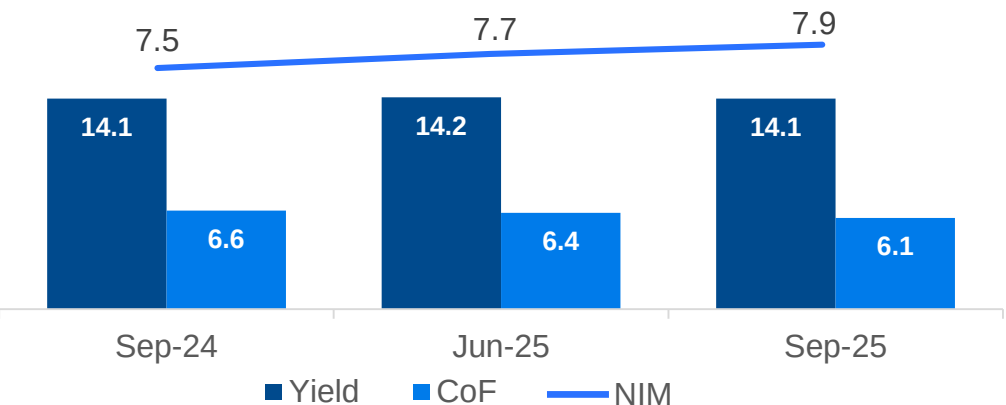
Income Metrics – Lending Business

Net Interest Income

INR Crores

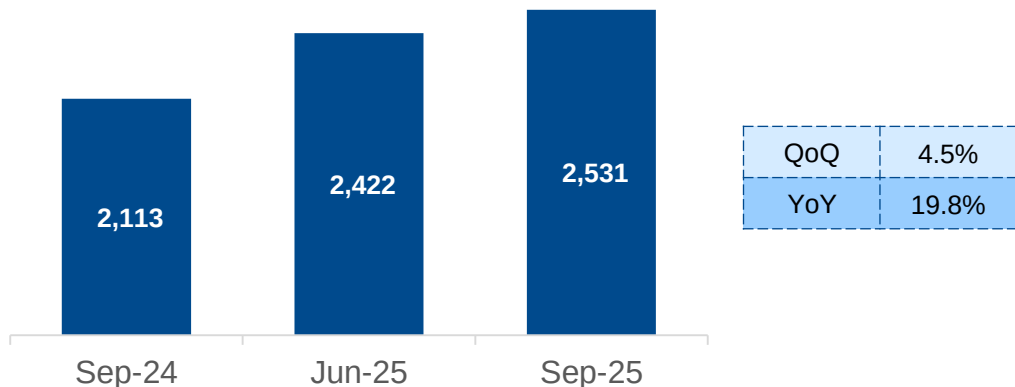


Yield, COF & NIM (%)



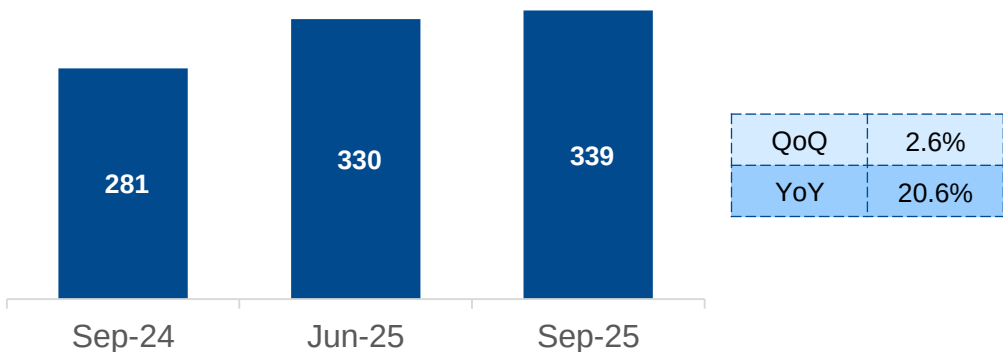
Net Total Income

INR Crores



Non-Interest Income

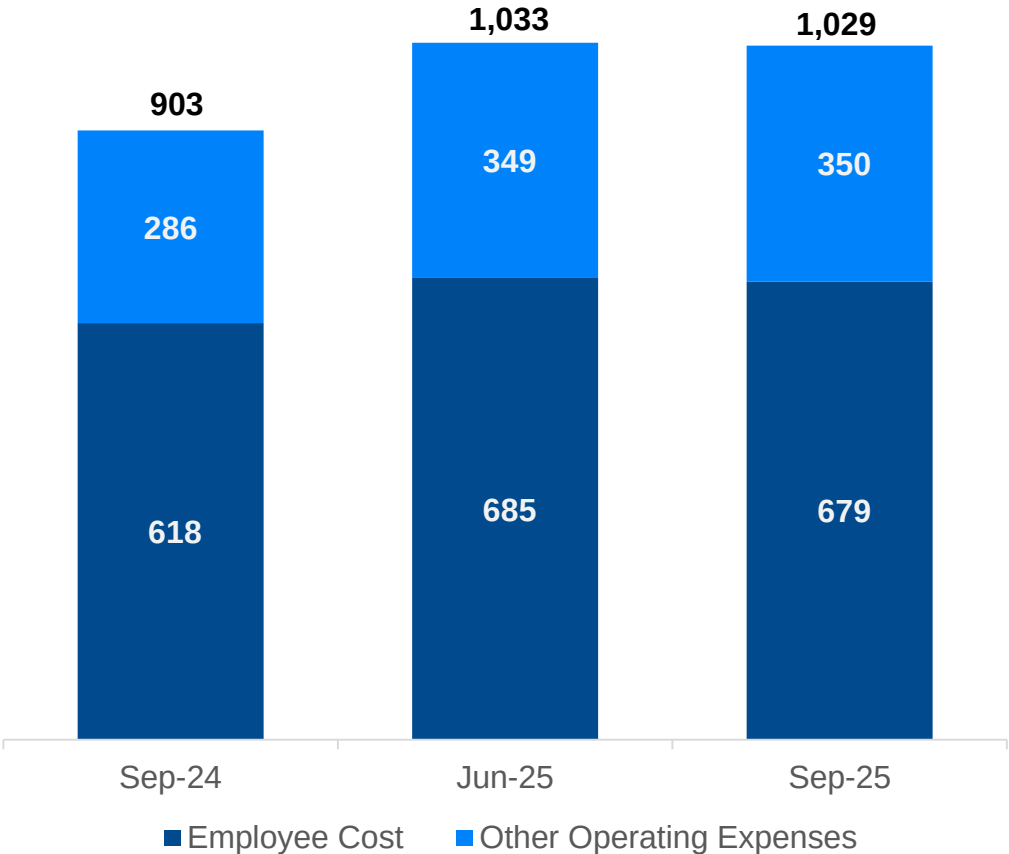
INR Crores



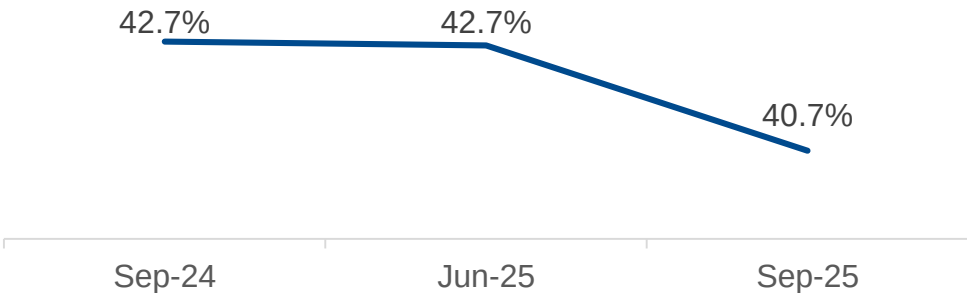
Operating Expenses – Lending Business

Operating Expenses

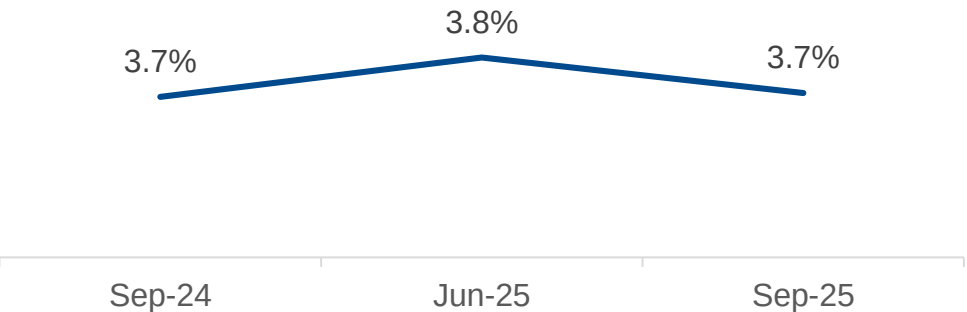
INR Crores



Cost-to-Income Ratio

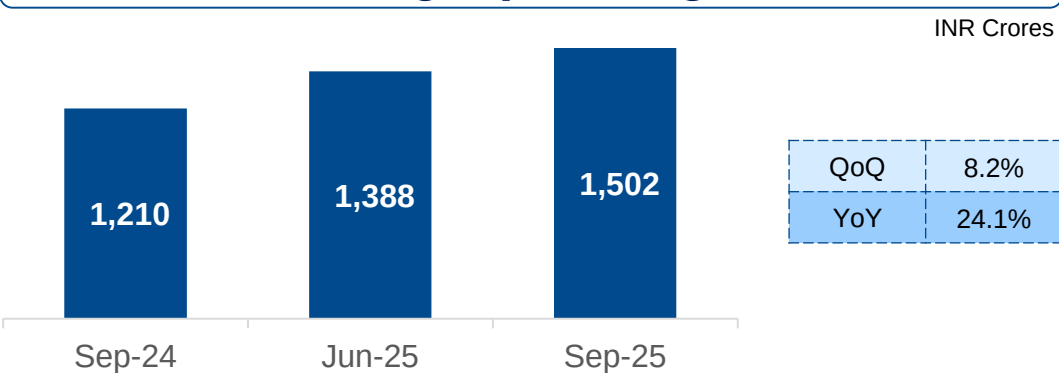


Opex to Total Gross Loans (annualized)

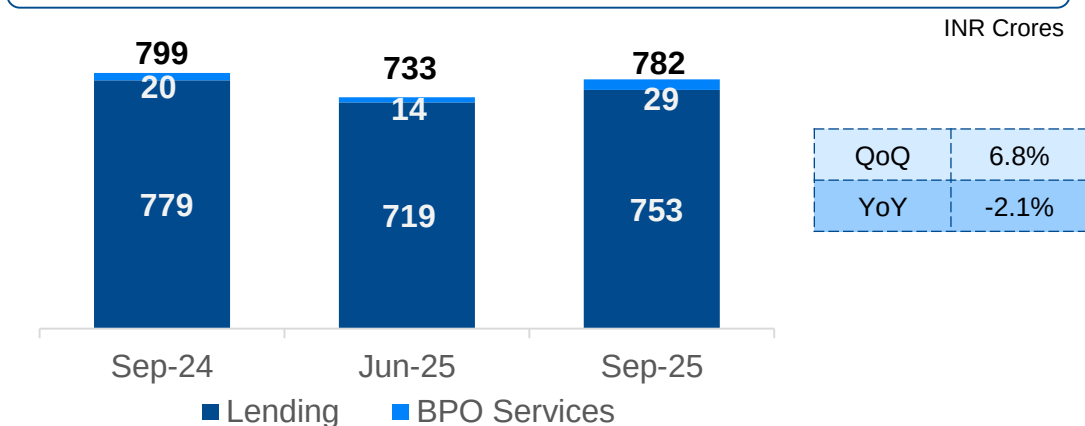


Profitability Metrics

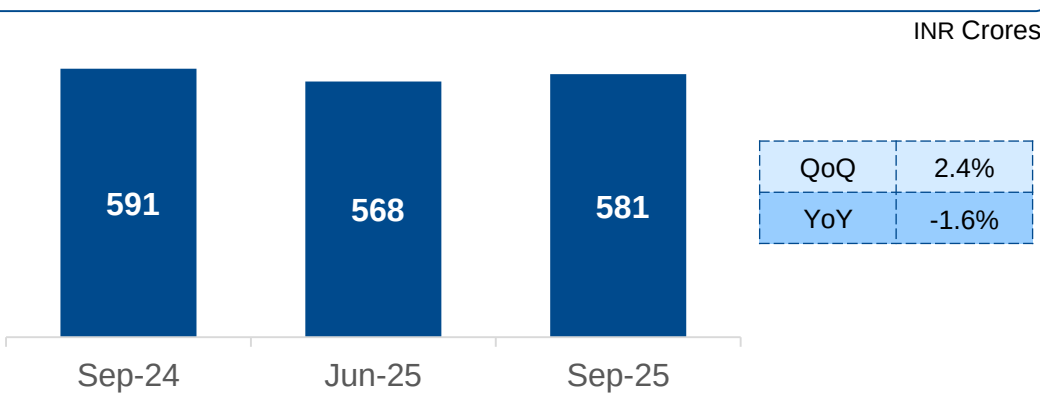
Pre-Provisioning Operating Profit (Lending)



Profit Before Tax

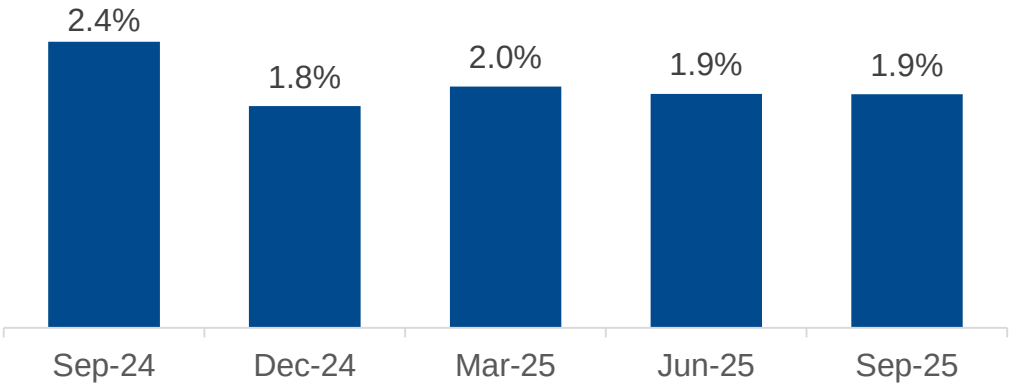


Profit After Tax

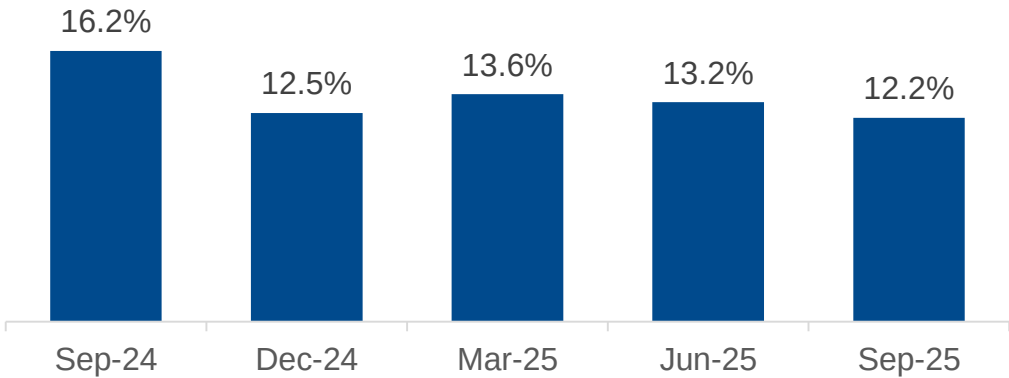


Return Metrics

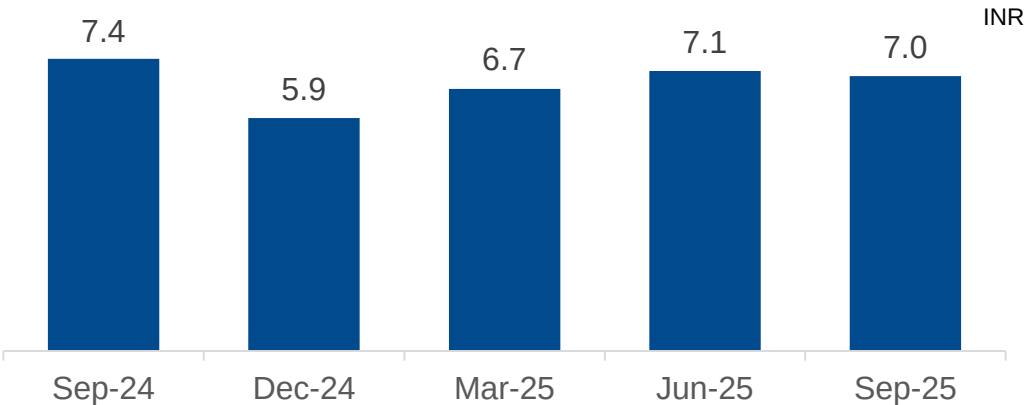
Return on Assets



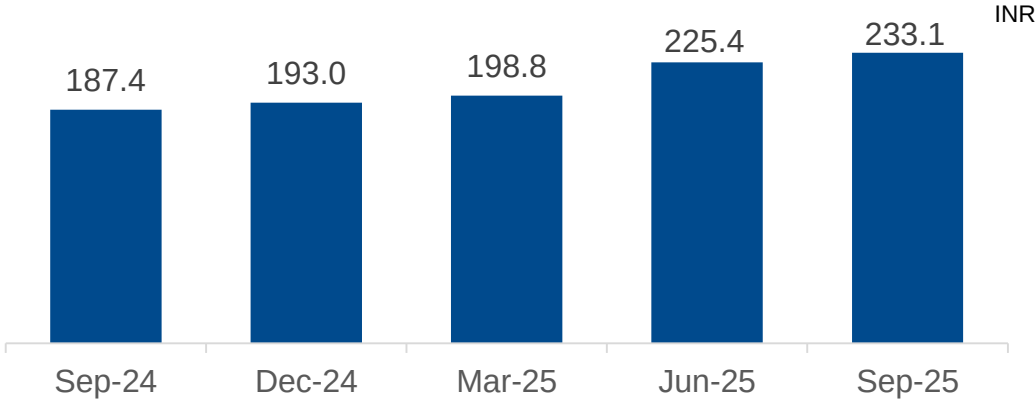
Return on Equity



Earnings Per Share



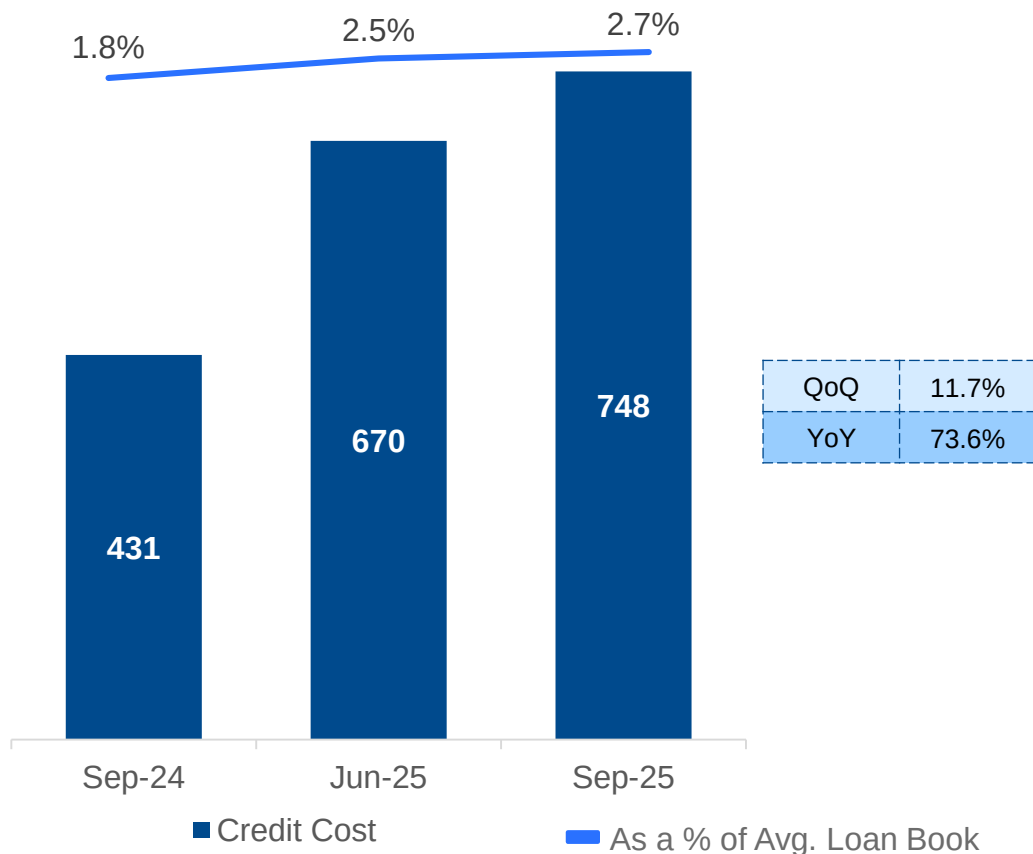
Book Value Per Share



Asset Quality

Credit Cost

INR Crores



Loan Book Staging

INR Crores

	Sep-24	Dec-24	Mar-25	Jun-25	Sep-25
Stage-wise Loan Book					
Total Gross Loans	98,624	1,02,097	1,06,878	1,09,342	1,11,409
Stage 1	94,483	97,707	1,02,735	1,04,106	1,05,794
Stage 2	2,068	2,096	1,729	2,442	2,489
Stage 3	2,073	2,294	2,414	2,794	3,126
Provision Coverage					
Stage 1	1,631	1,630	1,788	1,521	1,441
Stage 2	535	450	396	497	498
Stage 3	1,258	1,377	1,351	1,584	1,711

Performance Through The Years

Financial Snapshot (INR Crores)	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	3 Yr CAGR	10 Yr CAGR
AUM	19,290	25,906	34,277	44,469	55,425	58,833	61,561	61,444	70,084	90,235	107,262	20.4%	18.7%
Total Income (Lending)	2,453	3,222	4,380	5,533	7,077	8,643	8,924	8,943	9,769	12,222	15,084	19.0%	19.9%
Interest Expenses (Lending)	1,347	1,572	2,050	2,357	3,333	4,081	3,883	3,326	3,512	4,864	6,390	24.3%	16.8%
Net Total Income (Lending)	1,106	1,651	2,330	3,176	3,743	4,562	5,041	5,617	6,257	7,357	8,693	15.7%	22.9%
Operating Expenses (Lending)	413	649	950	1,261	1,456	1,760	1,576	1,939	2,440	3,143	3,724	24.3%	24.6%
Credit Cost (Lending)	172	194	340	519	637	1,442	3,069	2,466	1,330	1,067	2,113	-5.0%	28.5%
Profit before tax (Lending)	521	807	1,040	1,396	1,651	1,360	396	1,213	2,487	3,147	2,857	33.0%	18.6%
Net BPO Income	10	10	18	69	73	104	104	135	141	158	71	-19.1%	22.1%
Profit after tax	349	534	699	952	1,153	1,005	391	1,011	1,959	2,461	2,176	29.1%	20.1%
Ratios													
Cost to Income (Lending)	37.4%	39.3%	40.8%	39.7%	38.9%	38.6%	31.3%	34.5%	39.0%	42.7%	42.8%		
Return on Assets	2.1%	2.4%	2.4%	2.4%	2.3%	1.7%	0.6%	1.6%	3.0%	3.0%	2.2%		
Return on Equity	14.7%	16.0%	15.7%	16.5%	17.2%	13.2%	4.8%	11.2%	18.7%	19.5%	14.7%		
Gross NPA	0.8%	1.2%	1.5%	1.6%	1.8%	3.9%	4.5%	5.0%	2.7%	1.9%	2.3%		
Net NPA	0.5%	0.7%	0.8%	1.0%	1.2%	3.1%	3.1%	2.3%	1.0%	0.6%	1.0%		
Provisioning Coverage Ratio	43.6%	41.1%	42.4%	39.7%	32.2%	19.4%	31.7%	54.1%	65.1%	66.8%	56.0%		
CRAR	23.1%	19.2%	20.8%	17.9%	17.9%	19.4%	18.9%	20.2%	20.1%	19.2%	19.2%		
Leverage Ratio	5.46	6.27	5.38	6.41	7.14	6.93	7.02	5.77	5.26	5.81	5.85		
Credit Cost to Avg. Gross Loans	1.1%	0.9%	1.2%	1.4%	1.3%	2.5%	5.1%	4.0%	2.0%	1.3%	2.1%		

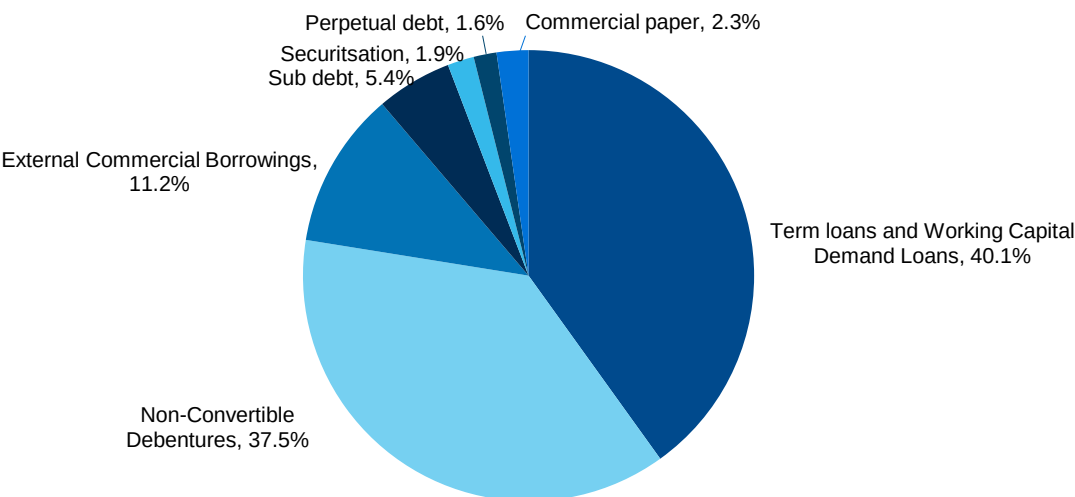
Borrowings & Capital Structure

- 
- 1 Liability Franchise
 - 2 Capital & Liquidity Metrics
 - 3 Balance Sheet and Capital Productivity
 - 4 Shareholding Pattern

Liability Franchise

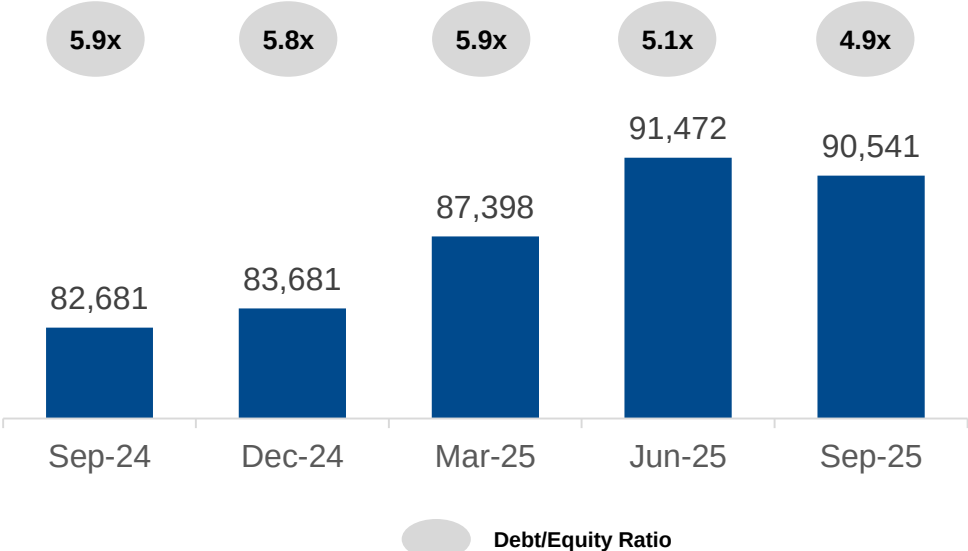
Liabilities Break-up

As on Sep-25



Borrowings Overview

INR Crores



CRISIL

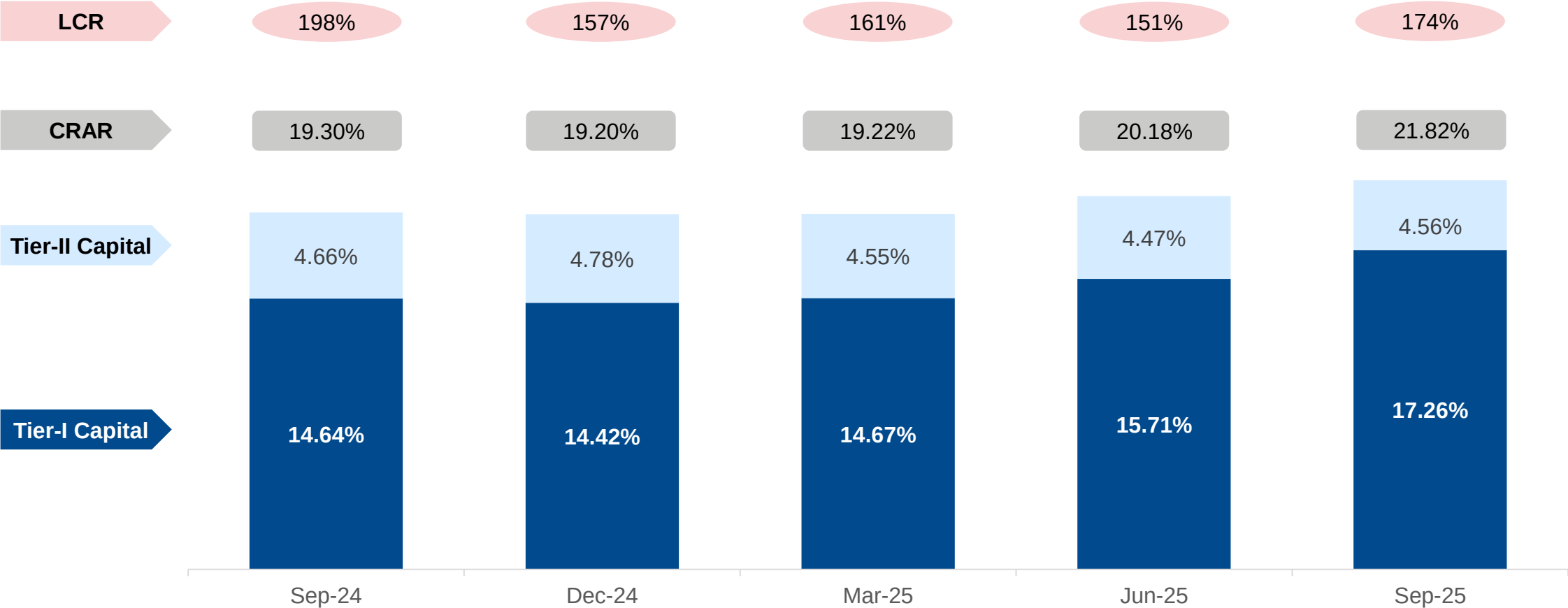
AAA / Stable;
A1+

CARE

AAA / Stable;
A1+

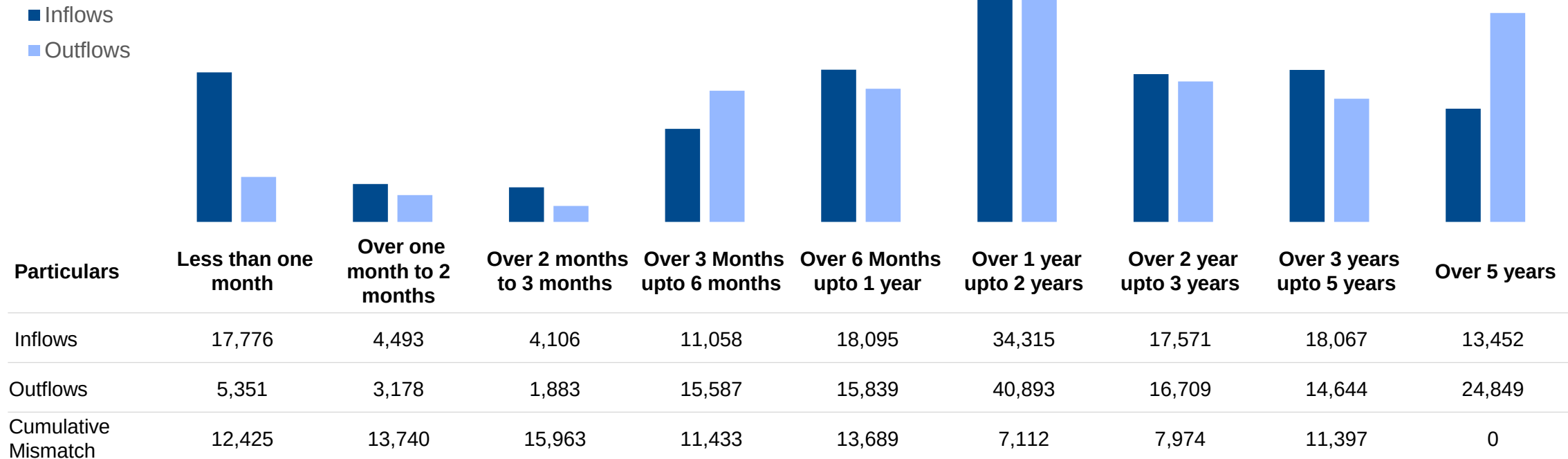
High-quality liability franchise enables us to fund our growth plans at scale

Capital & Liquidity Metrics



Asset Liability Management – September 2025

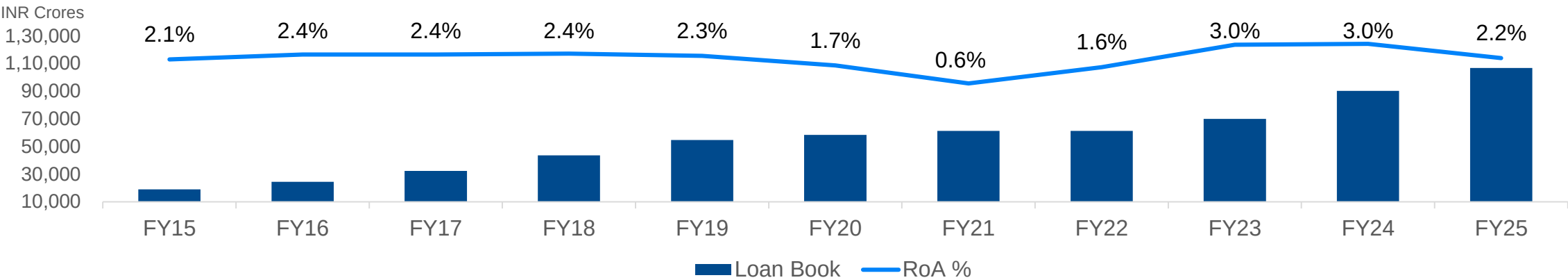
INR Crores



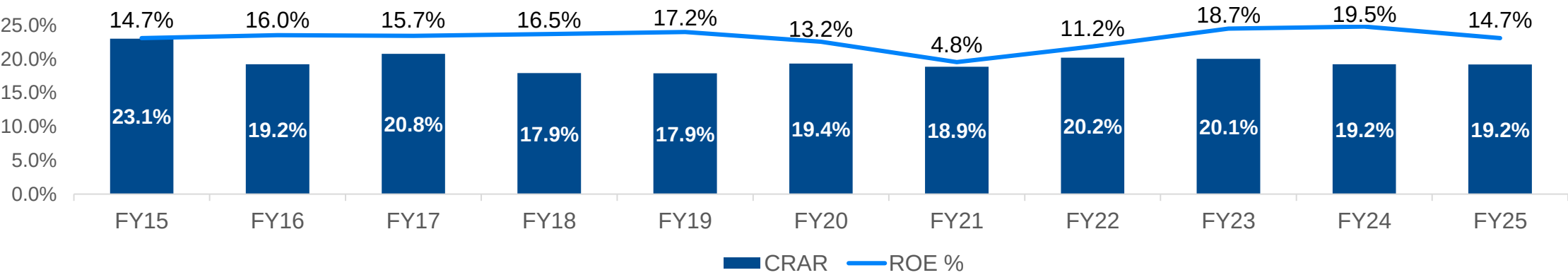
Positive cumulative mismatch across all time-buckets

Balance Sheet and Capital Productivity

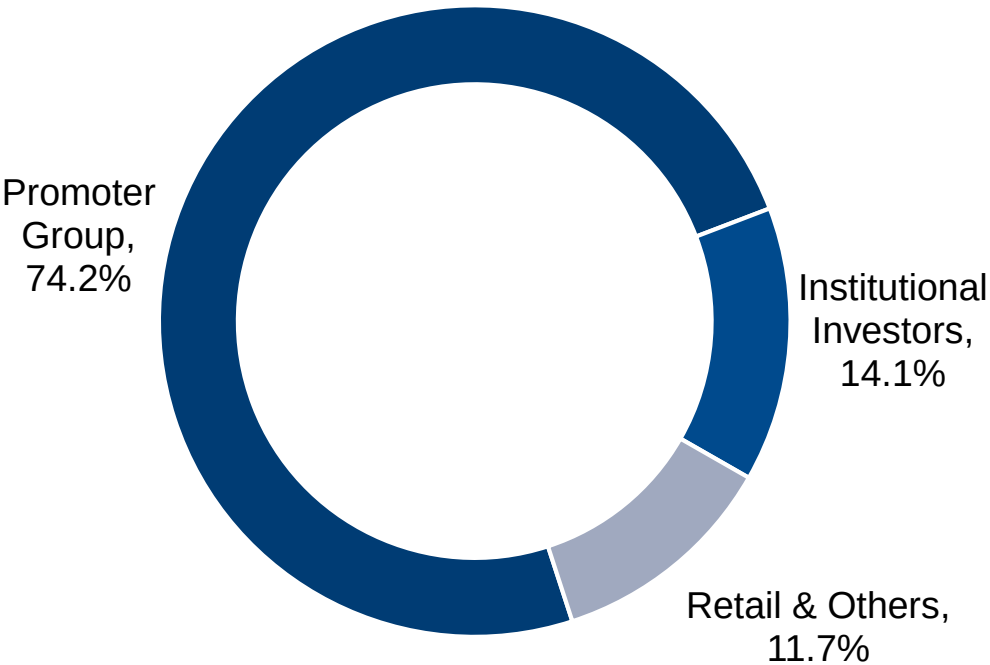
Total Gross Loans and RoA



Capital Position and RoE



Shareholding Pattern



Notes:

- (1) Holdings as on 30th Sept-2025
- (2) Institutional Investors include MFs, Insurance Cos, FPIs, AIFs & Pension Funds

Top Institutional Holdings: Domestic

Nippon MFs

Kotak MFs

SBI MFs

Mirae MFs

Franklin Templeton MFs

Top Institutional Holdings: Foreign

Baillie Gifford

Morgan Stanley

BNP Paribas

Blackrock

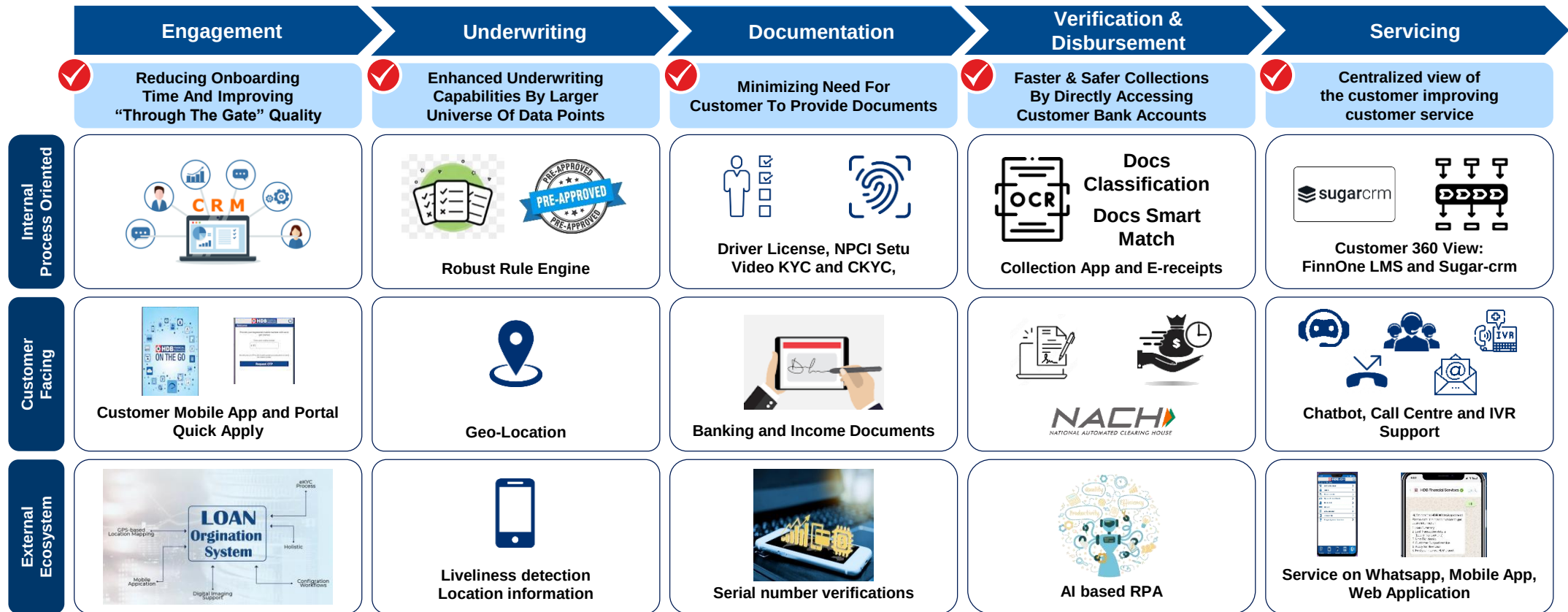
Amundi Funds

Section 6

Technology & Risk Management Framework

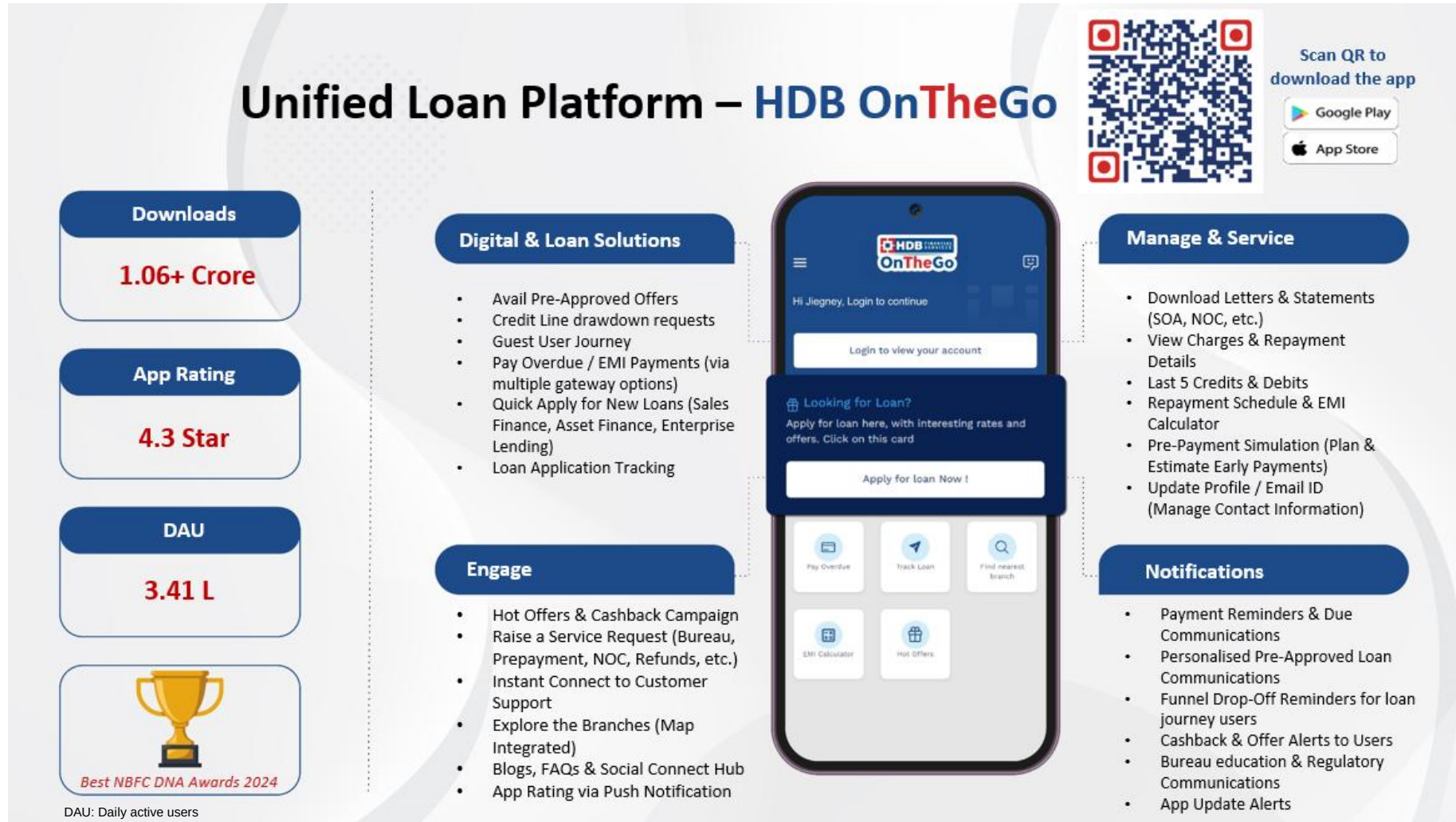
- 
- 1 Technology Stack
 - 2 Digital Capability
 - 3 Risk Management Framework

Technology Stack



Technology Capabilities Benefiting our Customers, our Third-party Partners as well as our Sales Teams

Digital Capabilities – “HDB OnTheGo” App



Risk Management Framework



Sustainability Initiatives

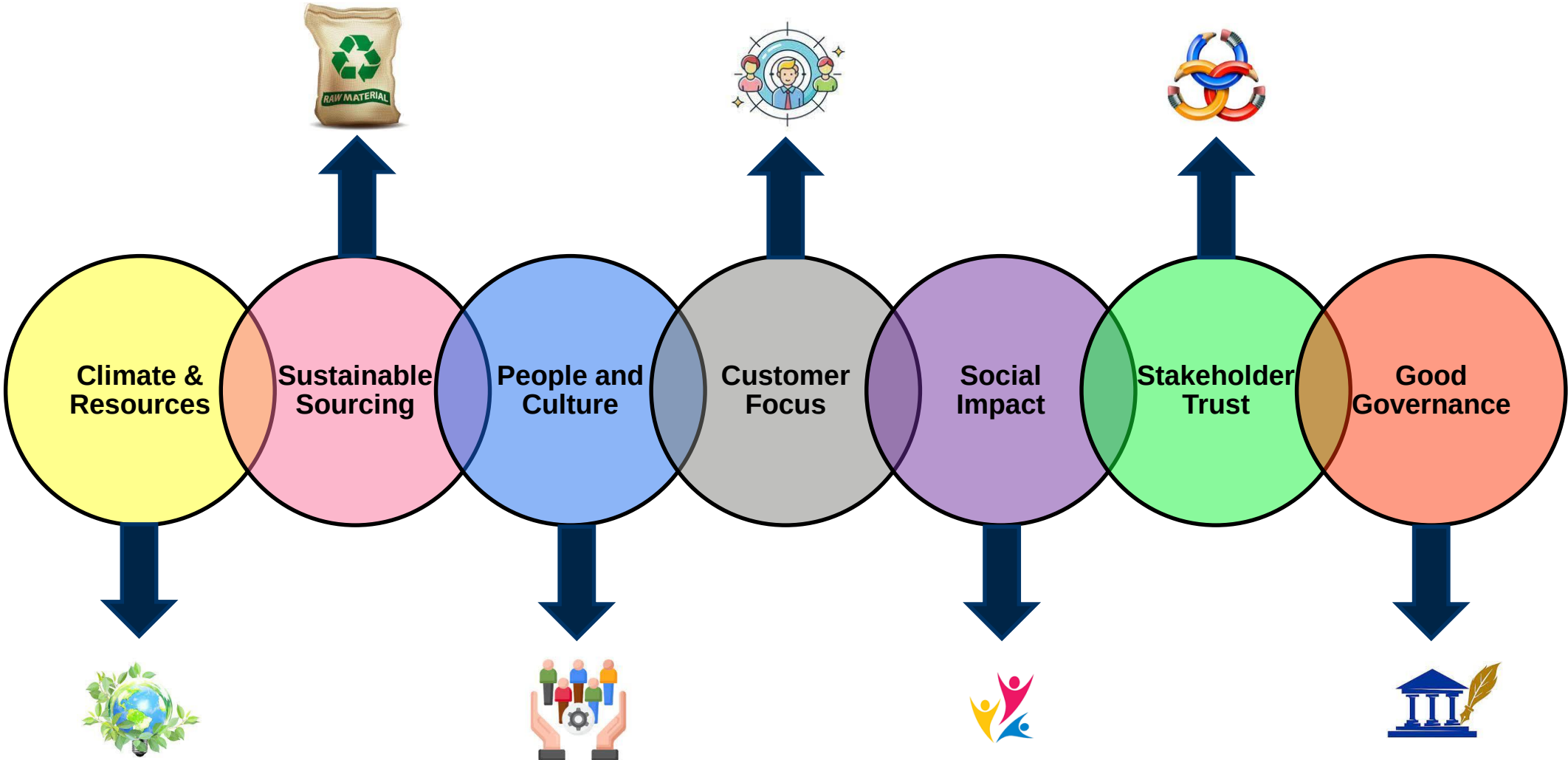
- 1 Environment, Social & Governance (ESG)
- 2 Corporate Social Responsibility (CSR)

ESG Framework

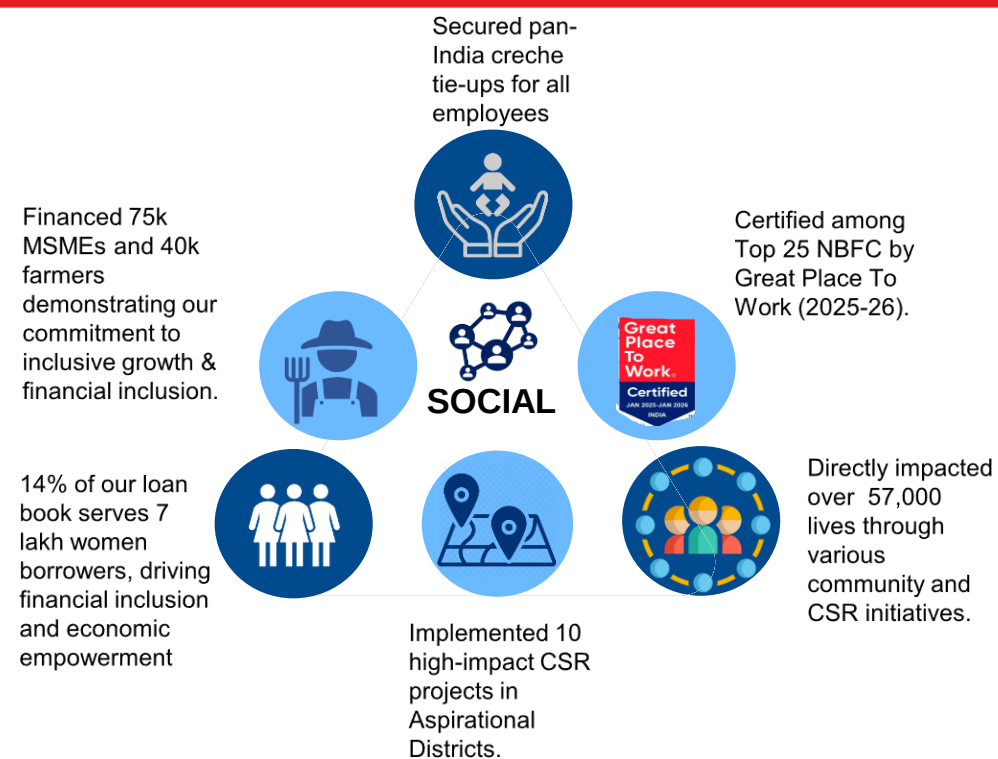
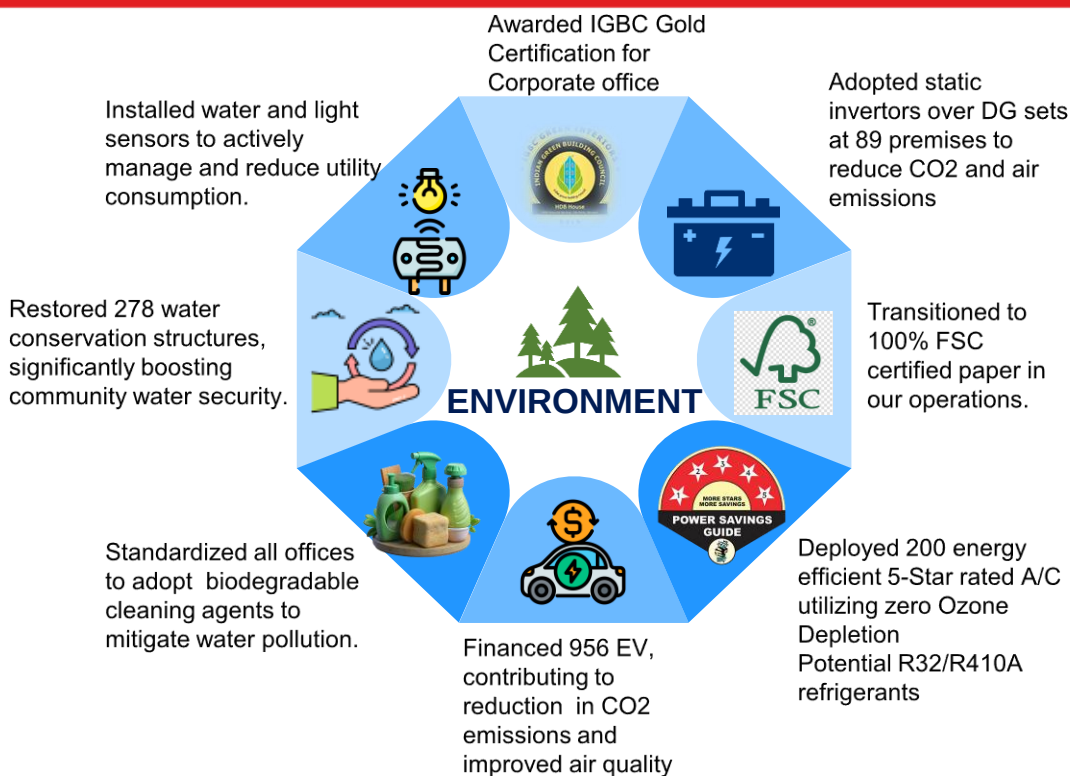


- **Integrate ESG Ideology:** Embedding the Company's ESG ideology and identifying ESG related risks and adverse incidents that can affect business operations
- **Ethical Conduct:** Conduct business ethically having value driven approach in decision making
- **Stakeholder Commitment:** Demonstrate organizational commitment to stakeholders meeting their requirements and expectations
- **Impact Reporting:** Reporting the measurable impacts of business activities on the environment and society
- **Robust Compliance:** Ensuring robust compliance management with applicable statutory and regulatory guidelines
- **Continuous ESG Improvement:** Continual evaluation and adoption of relevant measures to improve upon ESG Maturity

ESG Priorities



ESG Highlights



1

Achieved ISO 27001:2022 Certification for a robust Information Security Management System

2

ESG & CSR committee at the Board level and ESG policy framework approved by Board members

3

Simulated Cyberattack drills like phishing campaigns to strengthen cybersecurity.



GOVERNANCE

Launched "TRINETRA" (IT Command Centre) to strengthen our technology operations and Cybersecurity posture

4

Mandatory training to all employees on POSH, Cybersecurity, and Health & Safety standards

5

Achieved ISO 22301:2019 Certification for comprehensive Business Continuity Management (BCM).

6

Corporate Social Responsibility



₹ 2250 Mn+
Spent on CSR Initiatives

100+
Social & Environmental Projects
Supported

75

On-boarded Partners

1.5 Mn+ Lives Touched

500K+
Trees Planted

160+
Lakes Restored

CSR: Intervention Themes

Environment

(Water + Waste + Plantation)



Reviving Depleting Lakes



Building Water Harvesting Structures



Promoting Waste Management



Tree Plantation Drives

Healthcare

(Preventive + Curative + Capacity)



Physiotherapy for Truck Drivers



Maternal Child Health & Nutrition



Free OPD Services in Rural Areas



Safe Sanitation Complex, WASH

Literacy & Livelihoods

(Employability Skills + Financial Literacy)



Skill Enhancement Program



Promoting Rural Livelihoods



Financial Literacy Program (physical)



Financial Literacy Program (digital)

Safe Harbour Statement

Certain statements are included in this release which contain words or phrases, such as 'will', 'aim', 'will likely result', 'believe', 'expect', 'will continue', 'anticipate', 'estimate', 'intend', 'plan', 'contemplate', 'seek to', 'future', 'objective', 'goal', 'project', 'should', 'will pursue' and similar expressions or variations of these expressions, that are 'forward-looking statements'. Actual results may differ materially from those suggested by the forward-looking statements due to certain risks or uncertainties associated with our expectations with respect to, but not limited to, our ability to implement our strategy successfully, the market acceptance of and demand for various services, future levels of our non-performing loans, our growth and expansion, the adequacy of our allowance for credit and investment losses, technological changes, volatility in investment income, our ability to market new products, cash flow projections, the outcome of any legal, tax or regulatory proceedings in India and in other jurisdictions we are or become a party to, the future impact of new accounting standards, our ability to pay dividends, the impact of changes in RBI and other regulations, our ability to roll over our short-term funding sources and our exposure to market and operational risks.

By their nature, certain of the market risk disclosures are only estimates and could be materially different from what may actually occur in the future.

As a result, actual future gains, losses or impact on net income could materially differ from those that have been estimated. In addition, other factors that could cause actual results to differ materially from those estimated by the forward-looking statements contained in this document include, but are not limited to: general economic and political conditions, instability or uncertainty in India and other countries which have an impact on our business activities or investments caused by any factor, including terrorist attack in India, the United States or elsewhere, anti-terrorist or other attacks by the United States, a United States-led coalition or any other country, tensions between India and Pakistan related to the Kashmir region or between India and China, military armament or social unrest in any part of India, the monetary and interest rate policies of the Government of India, natural calamities, inflation, deflation, unanticipated turbulence in interest rates, foreign exchange rates, equity prices or other rates or prices, the performance of the financial markets in India and globally, changes in Indian and foreign laws and regulations, including tax, accounting and RBI guidelines, changes in competition and the pricing environment in India, and regional or general changes in asset valuations.

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Before acting on any information you should consider the appropriateness of the information having regard to these matters, and in particular, you should seek independent financial advice.

Thank You

For More Information please contact:
Email: investorcommunications@hdbfs.com

Segment P&L Statement H1 FY26

INR Crores

Particulars	Lending	BPO	Total
Interest income	7,718	-	7,718
Finance cost	3,434	-	3,434
Net Interest Income	4,284	-	4,284
Non Interest Income	669	624	1,293
Net Income	4,953	624	5,577
Employee cost	1,364	554	1,918
Other Operating Expenses	699	28	727
Total expenses	2,063	582	2,644
Pre-Provisioning Operating Profit	2,890	43	2,933
Credit Cost	1,418	-	1,418
Profit Before Tax	1,472	43	1,515